

Solution Strategies for the Dynamic Warehousing Location under Discrete Transportation Costs

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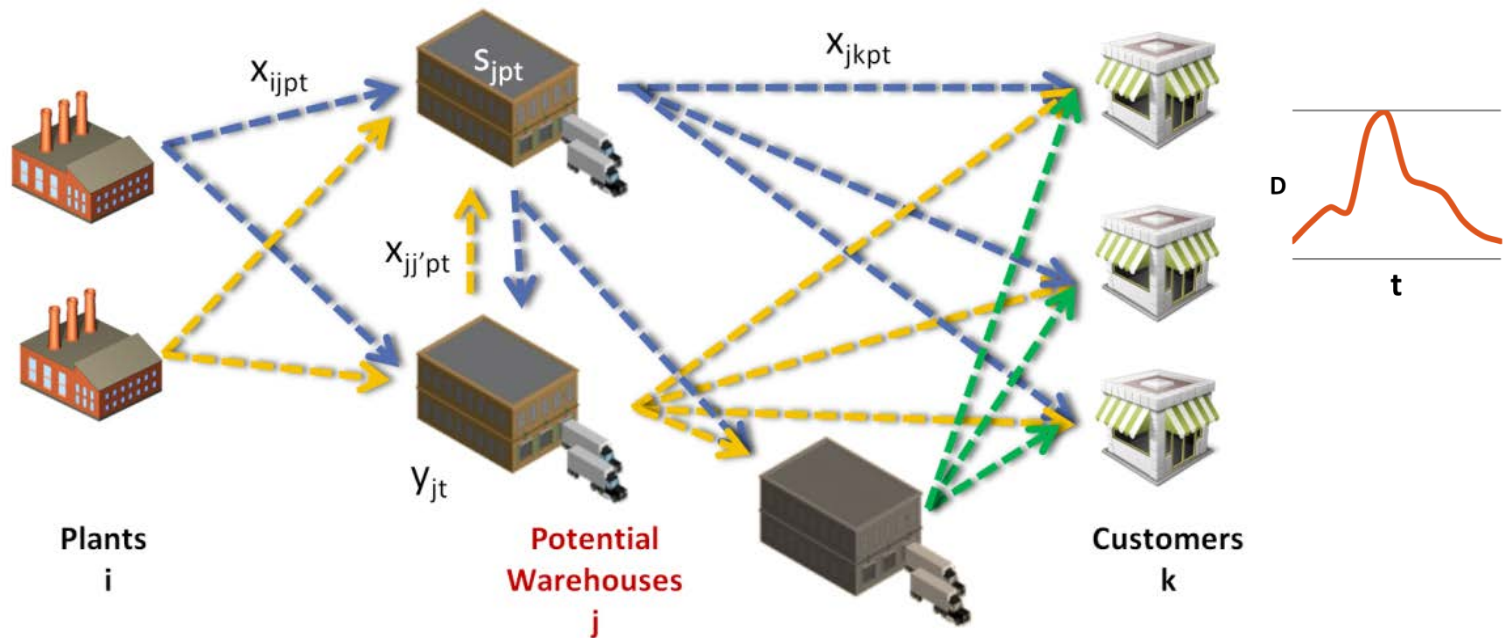
Yisu Nie, Matt Bassett and John Wassick

The Dow Chemical Company

EWO Meeting, Carnegie Mellon University

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Problem Description



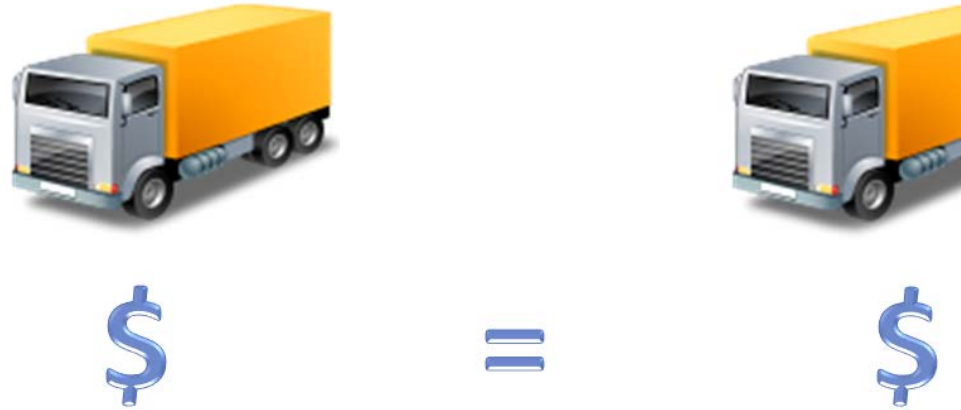
t: time periods (months)

p: products

m: transportation modes

- Decide the number, size, location and contracting length for warehouses
- Dynamic decision of opening/closing warehouses at every period
- Plan the inventory allocation
- Multiple transportation modes, with discrete costs
- 5 year planning horizon
- Seasonal Demand

Discrete Transportation Costs



Integer Units

$$\sum_p x_{jkpt} \leq \sum_m TCap_m u_{jkmt}$$

u_{jkmt} integer

Dynamic Contracting Policies

	1	2	3	4	5	6	7	8	9	10	11	12
Not Allowed												
Allowed												

Ex: min wait = 3, min length = 3

1. y_t^s : 1 if a contract is started in period t

$$-y_t + y_{t-1} + y_t^s \geq 0$$

2. y_t^f : 1 if a contract is finished in period t

$$-y_t + y_{t+1} + y_t^f \geq 0$$

1	2	3	4	5	6
		X	X		

Contract started
 $y_2^s = 1$

Minimum wait

$$\sum_{\tau=t+1}^{t+W} y_{\tau} + W y_t^f \leq W$$

If a contract is finished in period t the warehouse can not be used in the next W periods

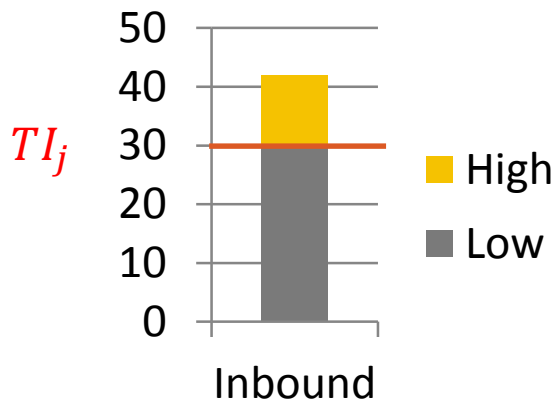
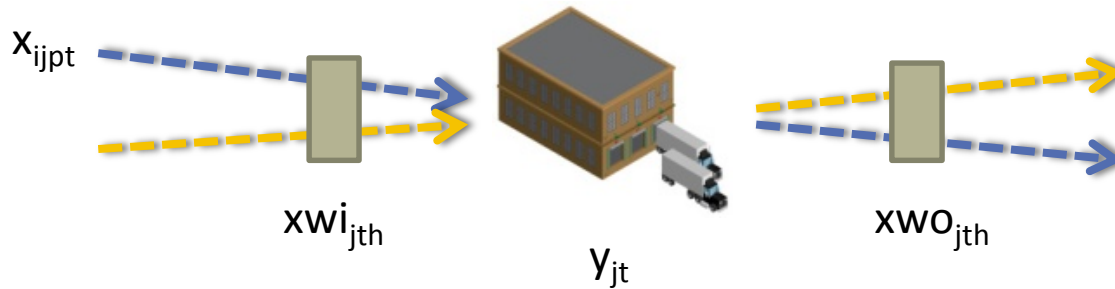
Minimum length

$$\sum_{\tau=t}^{t+L-1} y_{\tau} \geq L y_t^s$$

If a contract is started in period t the warehouse must be used in the next L periods

Flow Cost Structure

- Inbound and outbound unit cost with penalty for high volume



$$\sum_p \sum_i x_{ijpt} = xw_{i,jt,low} + xw_{i,jt,high}$$

$$xw_{i,jt,low} \leq TI_j$$

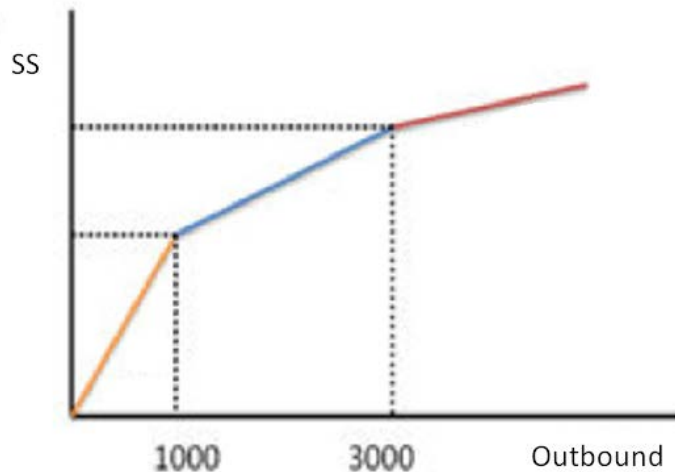
4. Safety Stock with Risk Pooling effect

Safety Stock

- $safety\ stock = z \sigma \sqrt{L} \approx ss = \beta x$

Risk Pooling

- Stock out risk decreases with number of customers served



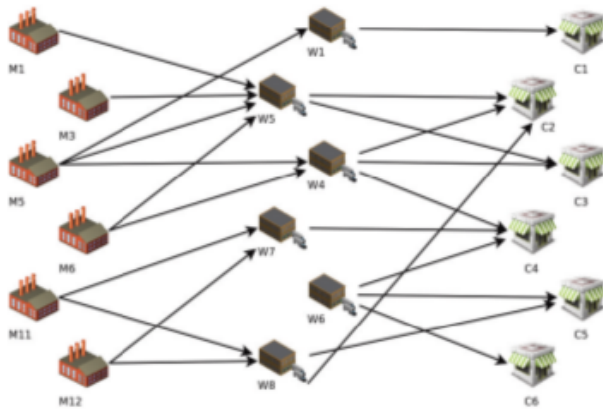
$$\sum_k x_{jkpt} = \sum_n \lambda_{jptn} SS_{xn} MY D_p$$

$$SS_{jpt} = \sum_n \lambda_{jptn} SS_{xn} SS_{yn} MY D_p$$

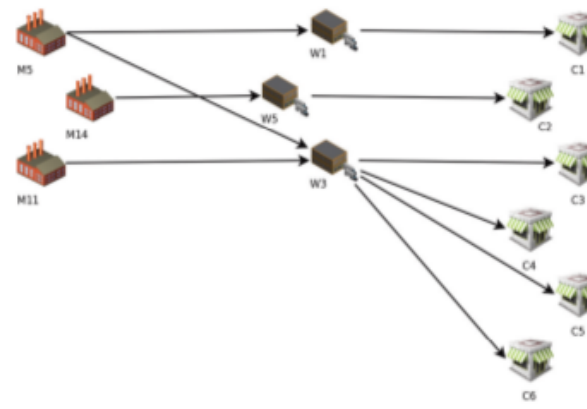
$$\sum_n \lambda_{jptn} = 1$$

Effect of Transportation Costs

Continous Costs



Discrete Costs



\$83 k	↓	Cost	↑	\$262 k
90 s	↓	Solution Time	↑	5 h
193 ton	↓	Inventory	↑	607 ton
807	↑	Shipments	↓	417
1.07 ton/shipment	↓	Shipment Size	↑	2.07 ton/shipment

It is important to consider discrete transportation costs

Tightening Constraints

1. Plants must supply at least enough to meet demand

$$\sum_{i \in I_p} \sum_j x_{ijpt} \geq \sum_k D_{kpt} - \sum_j (s_{jpt} + ss_{jpt}) \quad \forall p, t$$

2. It is not possible to ship to/from a closed warehouse

$$\sum_i \sum_p x_{ijpt} \leq UB y_{jt} \quad \forall j, t$$

3. No transportation units are used in a lane with a closed warehouse

$$u_{jktm} \leq UB y_{jt} \quad \forall j, k, t, m$$

4. Transportation units for a defined MOT are at most the exclusive mode number of units

$$u_{ijrm} \leq \frac{1}{TCap_m} \sum_{p \in P_i} x_{ijpt} + 1 \quad \forall i, j, m$$

15% time reduction

Model Reformulations

Motivation:

1. Network design is driven by warehouse-customer transportation costs
2. Customers value consistency in their service
3. Reduce model complexity

Results:

	Original	JKP	JK
CPU (s)	364	60	26
Objective Value	\$ 3.29 M	\$ 3,32 M	\$ 3,35 M
Objective var	-	+ 0.7%	+ 1.5%

JKP : A customer receives **each product** from a specific warehouse

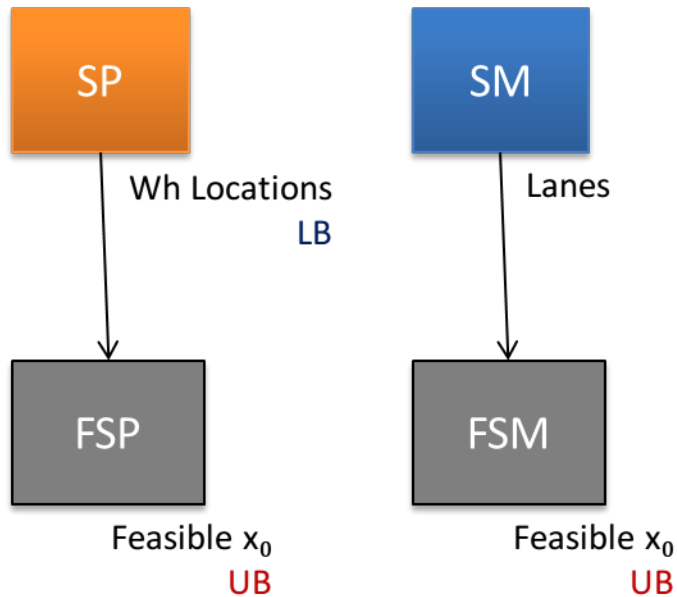
JK : A customer receives **all products** from a exclusive warehouse

15 Plants, 15 Warehouses, 10 Customers, 10 Products, 12 Months, 16 Modes of Transportation

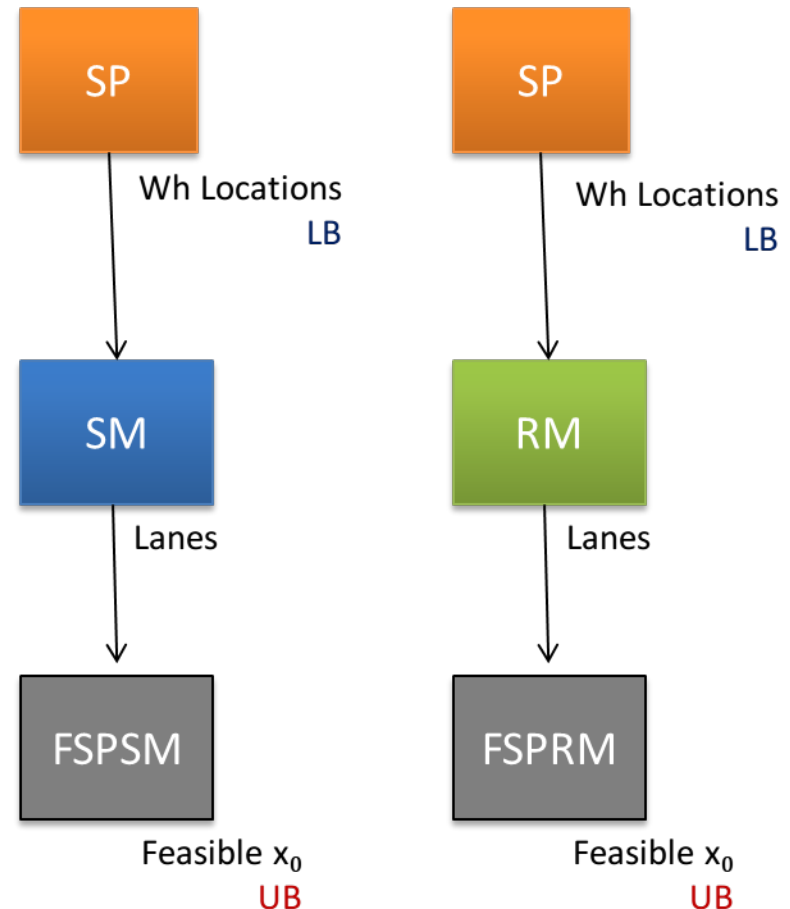
Multistage heuristics

- **SP**: All products aggregated as one
- **SM**: Single transportation mode using the average cost per lane
- **RM**: Relaxed integrality on transportation units
- **F#**: Full model with warehouses and/or lanes fixed

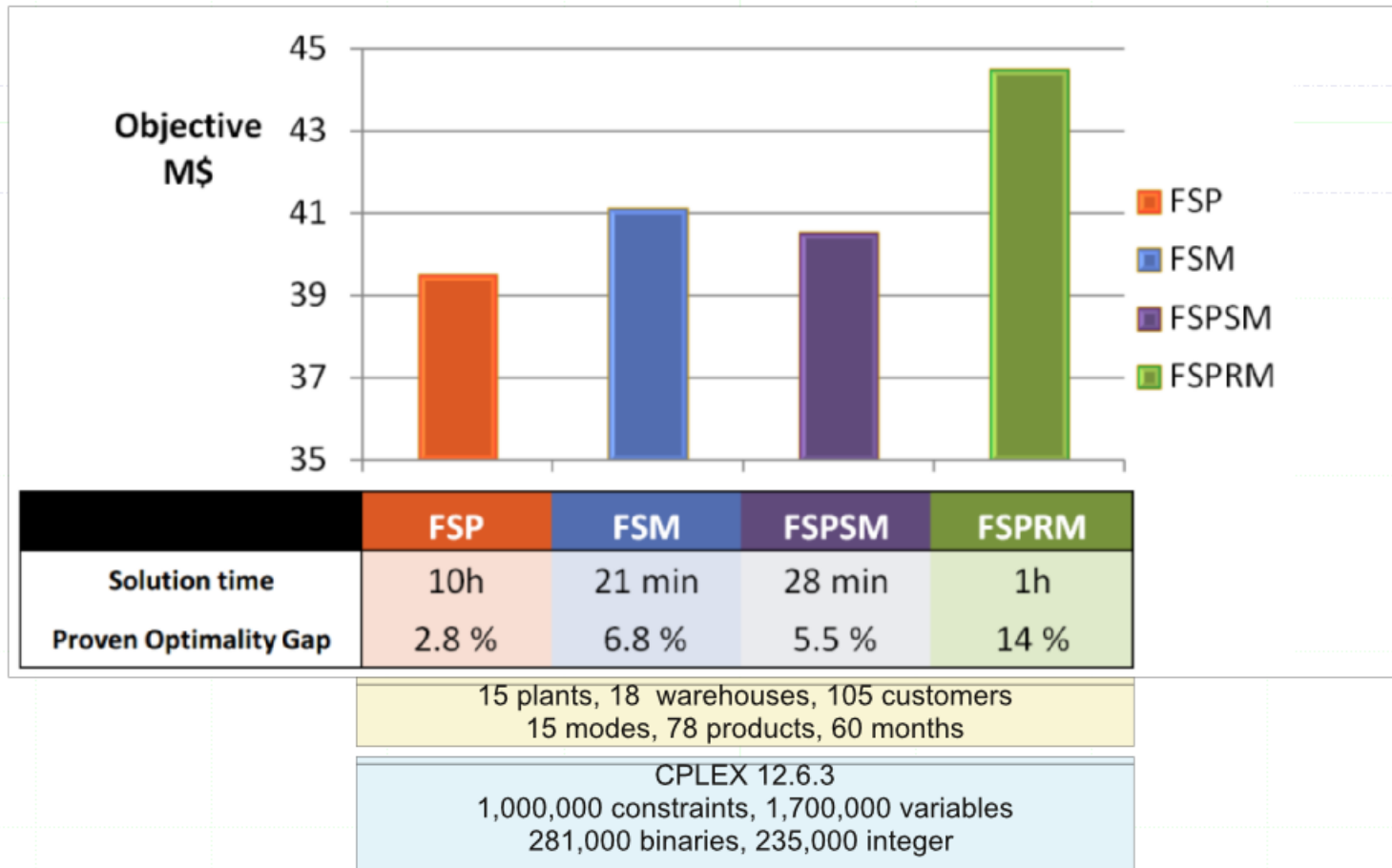
2-Stage



3-Stage

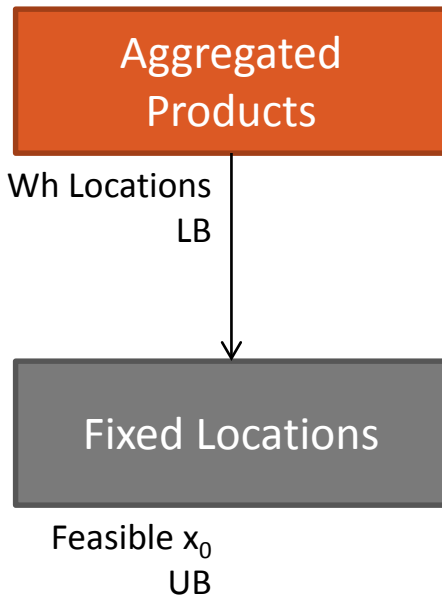


Heuristics Results

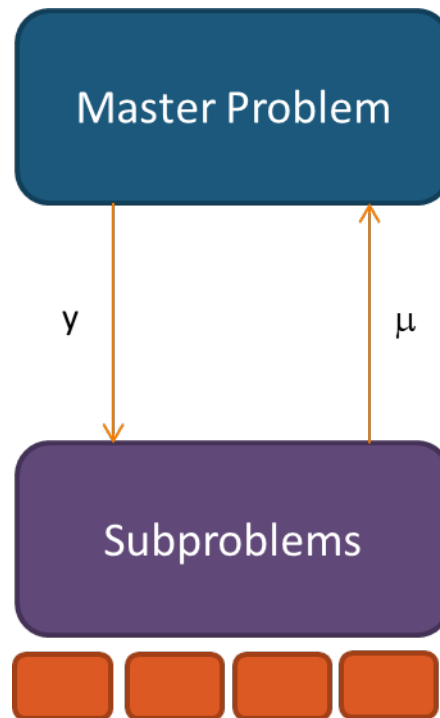


Future Challenge

FSP



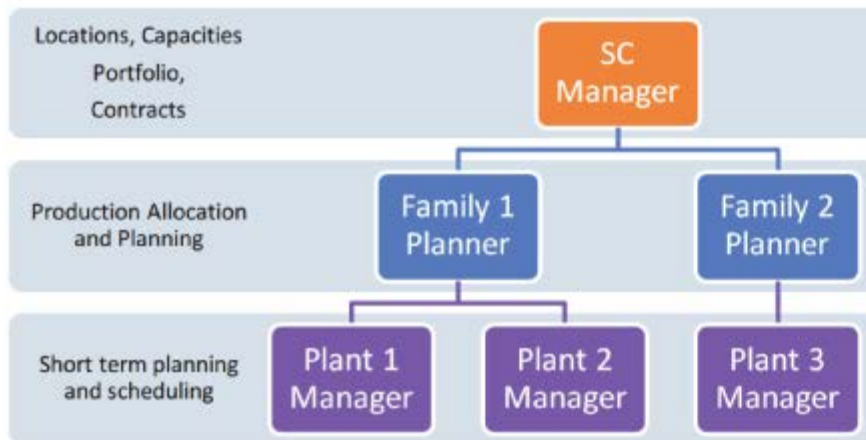
Benders



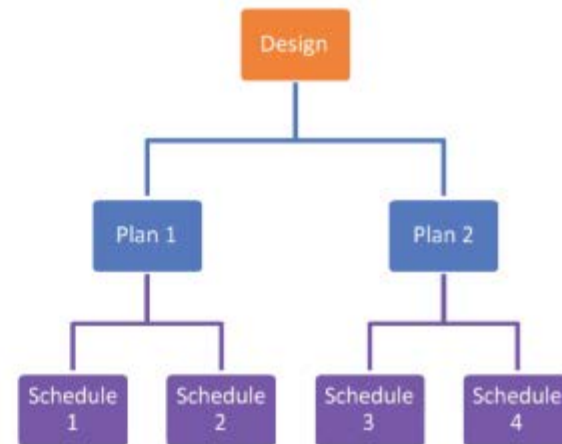
The heuristics can be upgraded to rigorous decomposition algorithms if valid cuts are obtained from mixed-integer subproblems

Long-Term Goal

Companies decision-making



Decomposition



Decomposition can mimic the way companies make decisions